

# FY18 Administration Recommended Budget

January 31, 2017



# FY18 Budget Overview

- Continues plan of operational flexibility and levy stabilization, while providing same services.
- Capital Plan continues investment in Conservation, Technology, and Building Maintenance / upgrades.



# Scott County Vision Statement

## *Scott County Iowa:*

*Leader in Government*

*PRIDE in Service*

*Communities of Choice*

## Scott County Mission Statement

Scott County is dedicated to protecting, strengthening and enriching our community by delivering quality services and providing leadership with PRIDE.



# Scott County P.R.I.D.E. Statement

We Serve our Citizens with

**P**rofessionalism

**R**esponsiveness

**I**nvolvement

**D**edication

**E**xcellence

Doing it Right

Doing it Now

Doing it Together

Doing it with Commitment

Doing it Well



# FY 17 Budget Review

## Extend Our Resources

- 1.1 Continue to implement facilities space and leverage additional programmatic opportunities
- 1.2 Implement Fleet Management Plan and resulting synergies
- 1.3 Continue to pursue shared service initiatives and cost recovery opportunities through collaboration with external partners
- 1.4 Continue involvement with regional economic development initiatives
- 1.5 Lead effort to create forums for collaboration with small communities for economic development and for improved technology capabilities
- 1.6 Align our programs and services with the Regional Vision **Q2030**
- 1.7 Implement Electronic Data Management through departmental collaboration



# FY 17 Budget Review

## Improve Communication

- 2.1 *External Communications*
  - 2.1.1 Complete Website Redesign project
  - 2.1.2 Publish first Popular Annual Financial Report for FY16
- 2.2 *Internal Communications*
  - 2.2.1 Continue to educate internally on PRIDE, Mission Statement, Goals and Regional Vision **Q2030**
- 2.3 *Legislative Communication*
  - 2.3.1 Continue to identify and prioritize legislative issues and work through the Urban County Coalition
  - 2.3.2 Engage our state and federal legislators in county and regional issues



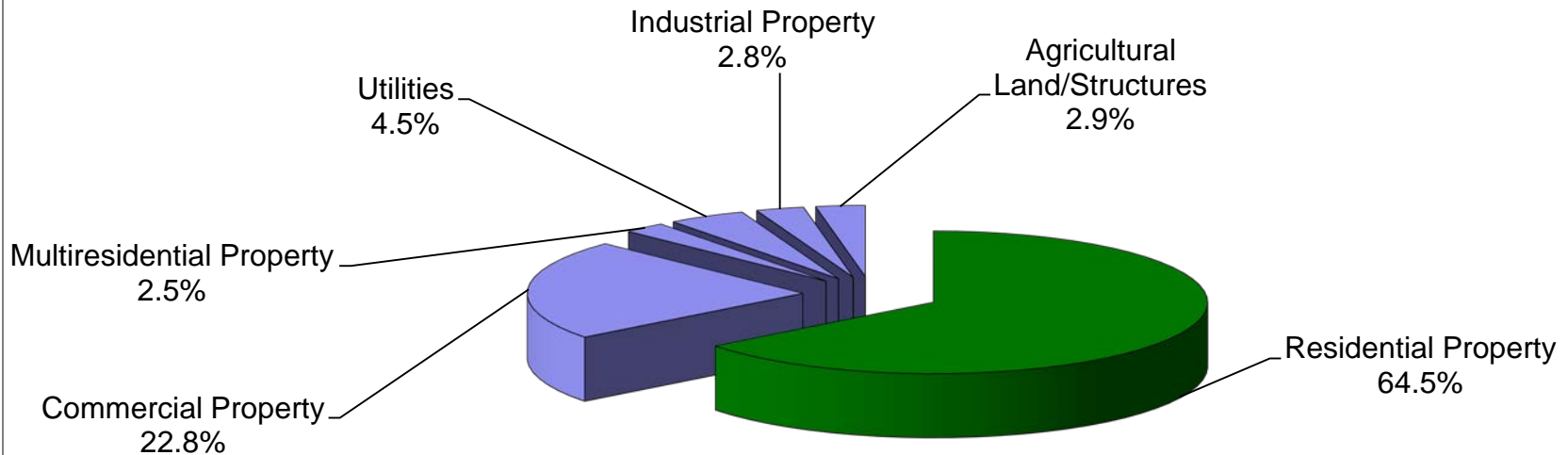
# FY 17 Budget Review

## Foster Healthy Communities

- 3.1 *Promote Mental Health*
  - 3.1.1 Implementing crisis stabilization continuum services
  - 3.1.2 Collaborate with senior service providers and state agencies in outreach services
- 3.2 *Support Health and Wellness*
  - 3.2.1 Advance Be Healthy Quad Cities policy initiatives including trail connectivity
  - 3.2.2 Evaluate EMS study recommendations for implementation feasibility
  - 3.2.3 Study lead abatement issues and develop strategies for reduction in children
  - 3.2.4 Expand juvenile detention services programs to reduce detention admissions



# FY18 Taxable Valuation



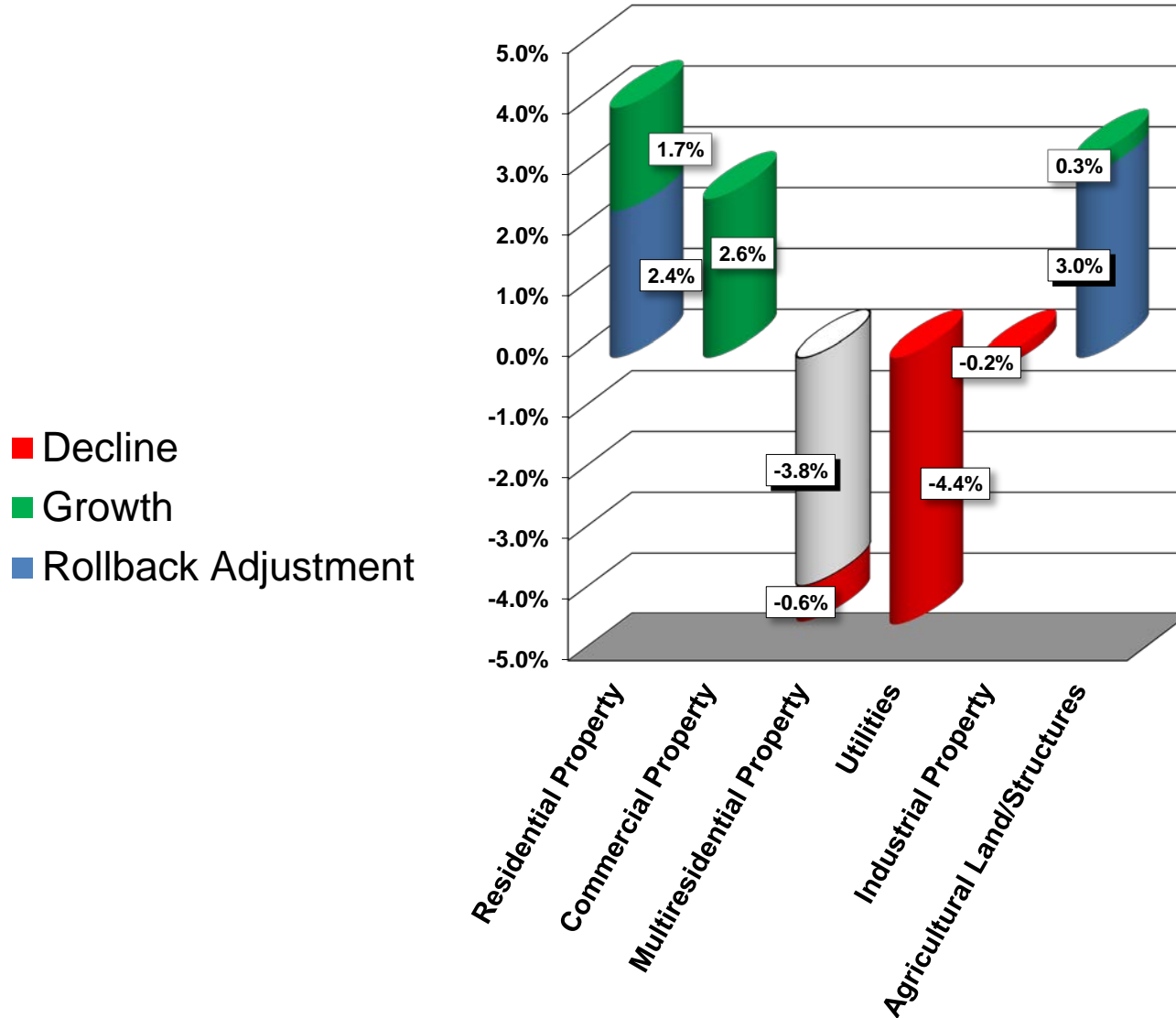
**Total Tax Base: \$8,226,445,192**



# Taxable Valuation Comparison

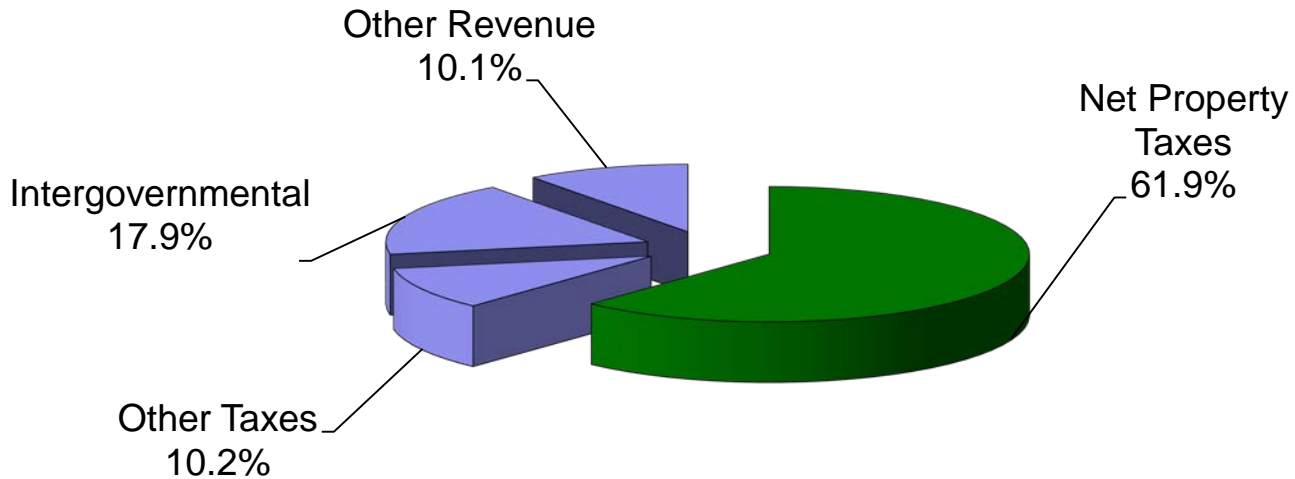
	January 1,2015 <u>For FY17</u>	% of <u>Total</u>	January 1,2016 <u>For FY18</u>	% of <u>Total</u>	<u>Amount</u> <u>Change</u>	<u>%</u> <u>Change</u>
<b><u>COUNTY-WIDE</u></b>						
Residential Property	\$ 5,096,318,669	63.8%	\$ 5,305,862,564	64.5%	\$ 209,543,895	4.1%
Commercial Property	1,825,934,120	22.9%	1,873,083,824	22.8%	47,149,704	2.6%
Multiresidential	213,613,304	2.7%	204,286,253	2.5%	(9,327,051)	-4.4%
Utilities	391,113,465	4.9%	374,014,313	4.5%	(17,099,152)	-4.4%
Industrial Property	231,850,798	2.9%	231,331,626	2.8%	(519,172)	-0.2%
Agricultural Land/Structures	<u>230,227,833</u>	2.9%	<u>237,866,612</u>	2.9%	<u>7,638,779</u>	3.3%
All Classes	7,989,058,189	100.0%	8,226,445,192	100.0%	237,387,003	3.0%
<b><u>UNINCORPORATED AREAS</u></b>						
Residential Property	661,473,671	66.7%	688,441,579	67.1%	26,967,908	4.1%
Commercial Property	46,124,865	4.6%	46,943,150	4.6%	818,285	1.8%
Multiresidential	9,396,223	0.9%	9,546,246	0.1%	150,023	1.6%
Utilities	74,393,746	7.5%	73,326,539	7.1%	(1,067,207)	-1.4%
Industrial Property	1,463,823	0.1%	1,490,688	0.1%	26,865.00	1.8%
Agricultural Land/Structures	<u>199,158,287</u>	20.1%	<u>206,016,281</u>	20.1%	<u>6,857,994</u>	3.4%
Total	992,010,615	100.0%	1,025,764,483	100.0%	33,753,868	3.4%
<b>Property in Cities</b>	6,997,047,574	87.6%	7,200,680,709	87.5%	203,633,135	2.9%
<b>Property in Rural Areas</b>	<u>992,010,615</u>	12.4%	<u>1,025,764,483</u>	12.5%	<u>33,753,868</u>	3.4%
Total	<u>\$ 7,989,058,189</u>	100.0%	<u>\$ 8,226,445,192</u>	100.0%	<u>\$ 237,387,003</u>	3.0%

# Changes in Tax Base by Class



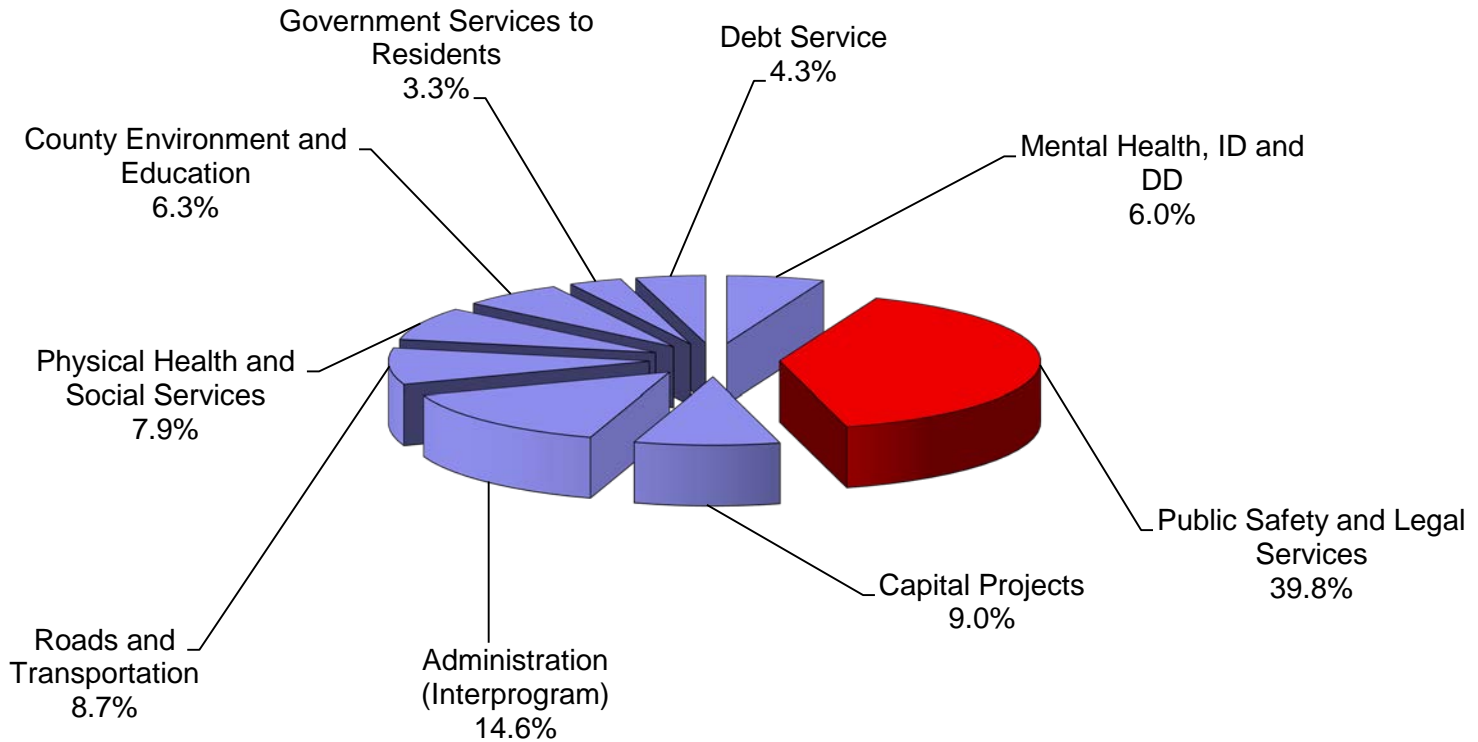
# FY 18 Revenues by Source

**FY18 BUDGET: \$76,142,362**



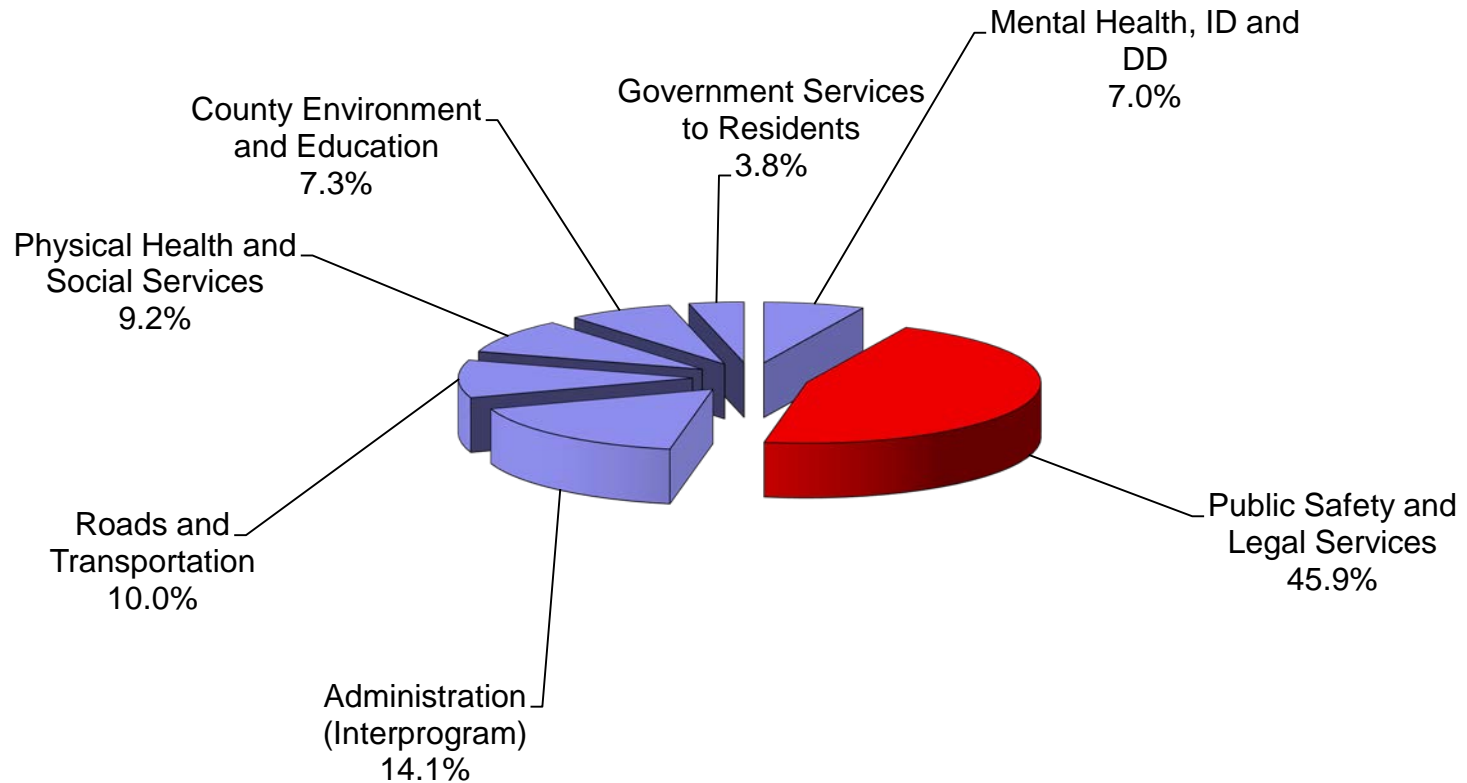
# FY 18 Budget

**FY18 BUDGET: \$78,466,726**



# FY 18 Operating Budget

**FY18 BUDGET: \$68,014,400**

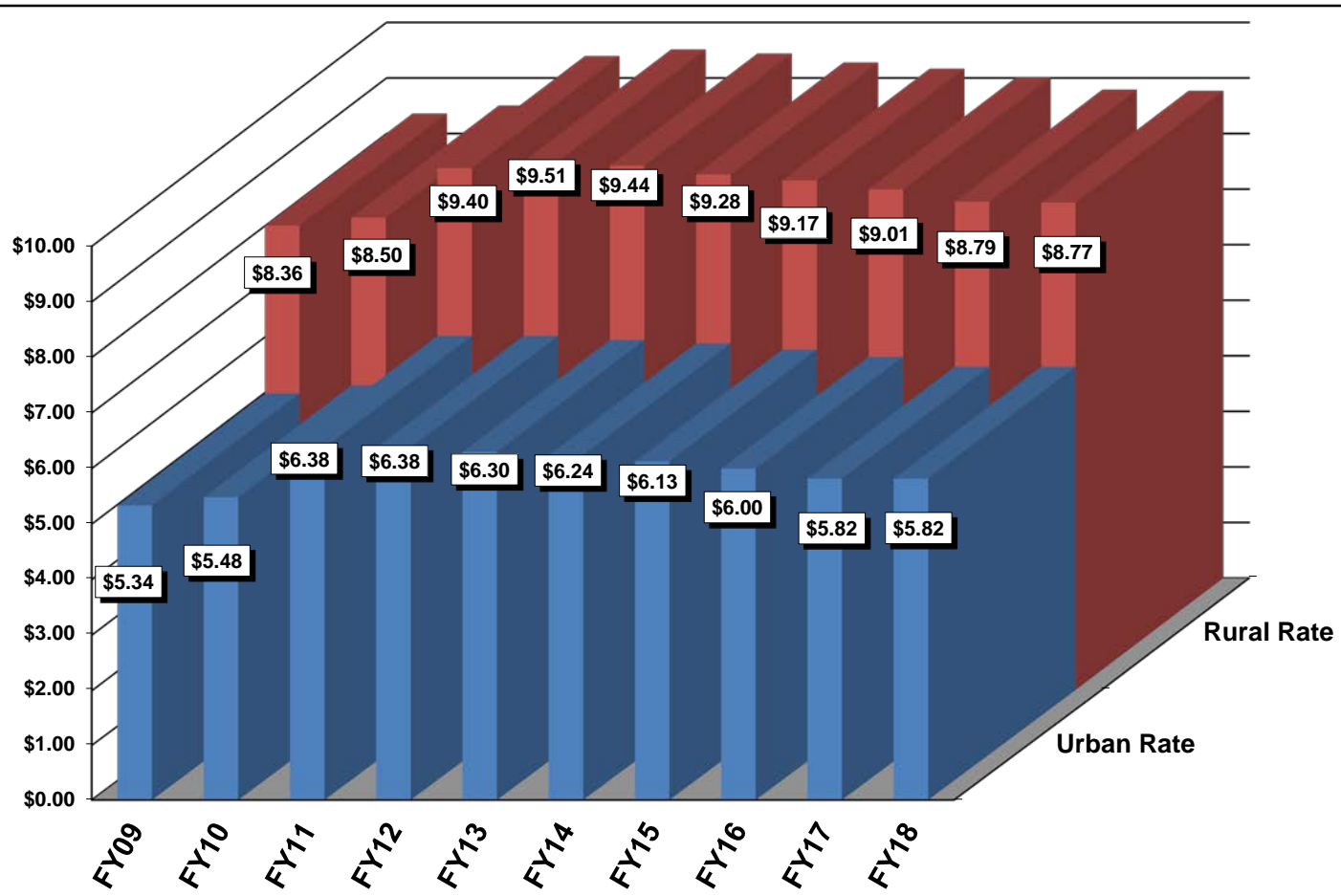


# FY18 Budget Overview

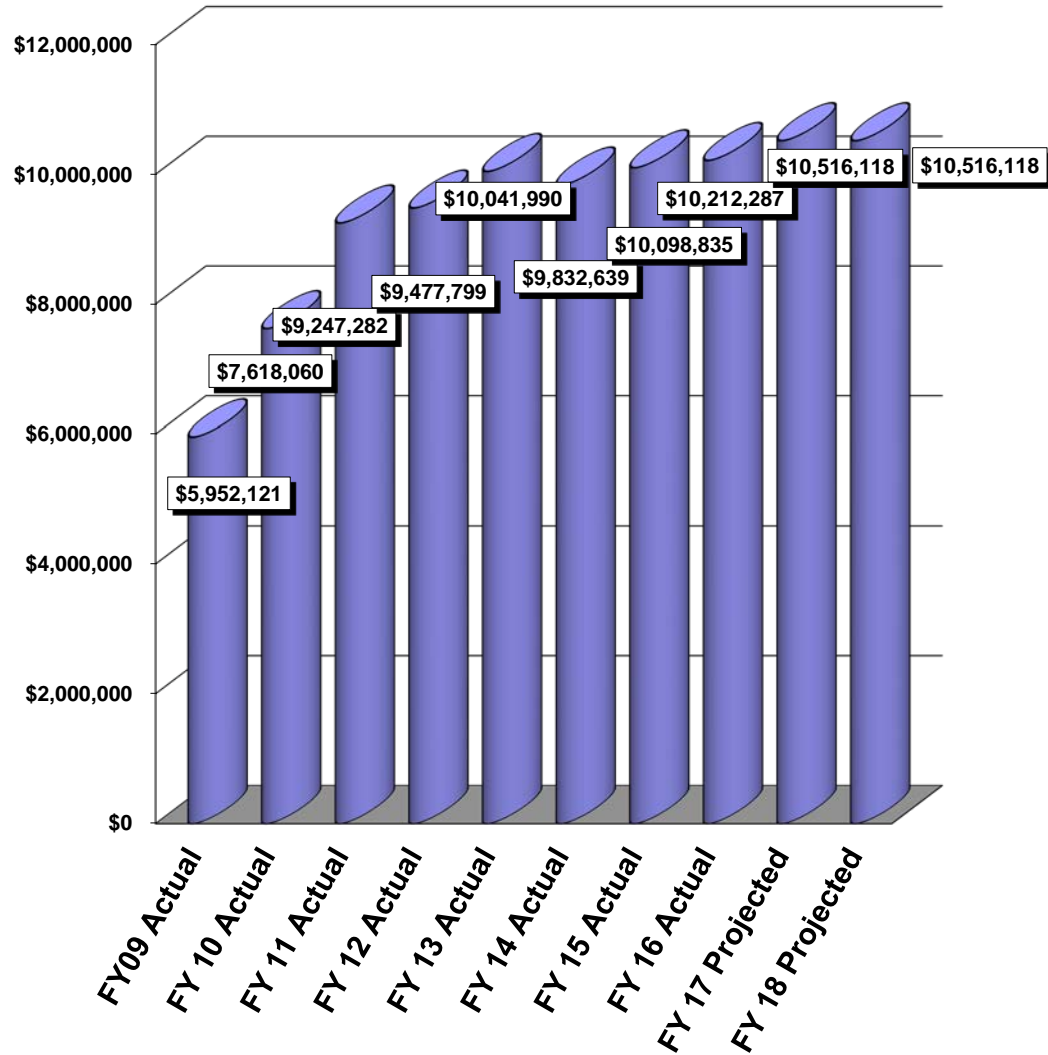
- General Fund Balanced Budget Funding
  - COLA / merit / benefit estimates
  - Required transfers
  - 0.45% in purchased services, supplies, other items
  - Commercial / Industrial Rollback reserve
- Consistent urban rate - countywide
- Ending General Fund Unassigned Balance Estimate \$10,516,118 or 19.6% of FY 18 expenditures
- Urban Levy Rate  $\equiv$  FY17 – 5.82    FY18 – 5.82
- Rural Levy Rate  $\downarrow$  FY17 – 8.79    FY18 – 8.77



# Ten Year Levy Rate Comparison



# Fund Balance Review





# Levy Rate Impact

<b>Urban Levy Rate:</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$150,000</b>
	<b><u>Home</u></b>	<b><u>Home</u></b>	<b><u>Home</u></b>
Amount of Annual Increase in Property Taxes	\$3.82 2.4%	\$7.65 2.4%	\$11.47 2.4%
<b>Rural Levy Rate:</b>	<b>\$50,000</b>	<b>\$100,000</b>	<b>\$150,000</b>
	<b><u>Home</u></b>	<b><u>Home</u></b>	<b><u>Home</u></b>
Amount of Annual Increase in Property Taxes	\$5.31 2.2%	\$10.63 2.2%	\$15.94 2.2%
	<b><u>80 Acres</u></b>	<b><u>120 Acres</u></b>	<b><u>160 Acres</u></b>
	<b><u>of Land</u></b>	<b><u>of Land</u></b>	<b><u>of Land</u></b>
Amount of Annual Increase in Property Taxes	\$24.58 3.3%	\$36.88 3.3%	\$49.17 3.3%
<b><i>Combined Farm Home and Land</i></b>	\$29.90 3.0%	\$47.50 2.9%	\$65.11 2.9%

As of January, 2017 the median value of owner-occupied housing units, 2011 - 2015 was \$148,200.  
(U.S. Census.gov, as of January 24, 2017)

# Levy Rate Impact – Commercial / Industrial

Urban Levy Rate:	\$250,000 <u>Commercial</u>	\$1,000,000 <u>Commercial</u>	\$3,000,000 <u>Commercial</u>	\$5,000,000 <u>Commercial</u>
Amount of Annual Increase in Property Taxes	\$0.00 0.0%	\$0.02 0.0%	\$0.05 0.0%	\$0.09 0.0%
Rural Levy Rate:	\$250,000 <u>Commercial</u>	\$1,000,000 <u>Commercial</u>	\$3,000,000 <u>Commercial</u>	\$5,000,000 <u>Commercial</u>
Amount of Annual Increase in Property Taxes	-\$3.60 -0.2%	-\$14.38 -0.2%	-\$43.15 -0.2%	-\$71.91 -0.2%



# Levy Rate Impact - Multiresidential

Urban Levy Rate:	<b>\$250,000</b>	<b>\$1,000,000</b>	<b>\$3,000,000</b>	<b>\$5,000,000</b>
	<b><u>Multiresidential</u></b>	<b><u>Multiresidential</u></b>	<b><u>Multiresidential</u></b>	<b><u>Multiresidential</u></b>
Amount of Annual Increase in Property Taxes	-\$54.58 -4.3%	-\$218.32 -4.3%	-\$654.96 -4.3%	-\$1,091.60 -4.3%
Rural Levy Rate:	<b>\$250,000</b>	<b>\$1,000,000</b>	<b>\$3,000,000</b>	<b>\$5,000,000</b>
	<b><u>Multiresidential</u></b>	<b><u>Multiresidential</u></b>	<b><u>Multiresidential</u></b>	<b><u>Multiresidential</u></b>
Amount of Annual Increase in Property Taxes	-\$85.66 -4.5%	-\$342.63 -4.5%	-\$1,027.88 -4.5%	-\$1,713.14 -4.5%



# FY18 Changes to Operating Budget

- Personnel: Cost of living wage increases for

Group	FY 2018 COLA
Nonunion	2.25%
AFSCME	2.25%
Teamsters	2.00%
DSA	2.50%
PPME	2.10% + \$0.10 step increase for all positions
IBEW	2.25%

- Impact to General Fund increase is \$690,000 or 1.1% of FY 17 Budget – COLA and merit
- Average is 2.23%; July 2016 CPI 0.4%



# FY18 Changes to Operating Budget

- Health Benefits

Year	Health	Dental	Vision
CY 17	7.8%	4.0%	7.6%
Projected CY 18*	9.0%	4.0%	0.0%
Ten Year Average	4.1%	1.7%	-0.7%
Three Year Average	7.6%	2.7%	3.4%

– Impact of all benefits to General Fund increase is \$1,020,000 or 1.5% of FY 17 Budget



# FY18 Changes to Operating Budget

- General Fund: Increase in wages and benefits has been offset by re-estimate of revenue and net expenditures.
- General Fund: Estimate for Local Option Sales Tax results in a levy reduction of 3.5 cents.



# FY 18 Changes to Operating Budget

Position Changes	Fund	FTE	Ins. Benefits
Clerk II - Community Services	General	0.50	No
Clerk III - Attorney	General	1.00	N/A
Receptionist / Data Clerk - Attorney	General	-1.00	N/A
Clerk III - Planning and Development	General	0.25	No
Roadside Veg Tech	Sec Roads	1.00	N/A
Truck Driver / Laborer	Sec Roads	-1.00	N/A
Roadside Vegetation Specialist	Sec Roads	0.75	Yes
Roadside Vegetation Specialist	General	0.25	Yes
Cook - Sheriff	General	0.40	N/A
PT Detention Youth Counselor	General	<u>1.00</u>	<u>No</u>
Total		3.15	

Impact to General Fund: \$117,000

Secondary Roads Fund: \$57,000



# FY 18 Changes to Operating Budget

- Medic deficit contract reserve is an increase of \$100,000
- SECC / EMA levy increase of \$495,470
- Levy stabilization and Commercial / Industrial Rollback plan of \$100,000 contingent expenditures in the General Fund and \$310,000 to fund one time expenditures in Capital Fund






# FY18 Changes to Other Funds

- Mental Health Fund has same tax asking as FY17 of \$3,308,032 which reduces the levy by 1.2 cents. The operating budget requires a \$1,011,000 transfer from the regional budget to balance the fund equity to 25% of expenditures.
  - Crisis Stabilization is funded at the regional level in FY18. The regional budget is under the authority of the regional government.



# Mental Health Contributions

	FY 14	FY 15	FY 16	FY17 Est Budget	FY 18	Summary
Fund Balance BOY	(\$388,176)	\$1,966,913	\$5,116,780	\$ 359,933	\$ 150,355	(\$388,176)
Transfers - Equalization	-	4,672,785*	(3,914,275)	866,580	\$1,011,169	2,633,259
Other Transfers	-	(10,000)	-	-	-	(10,000)
Net Other County Rev/ Exp.	<u>2,355,089</u>	<u>(1,512,918)</u>	<u>(839,572)</u>	<u>(1,066,178)</u>	<u>(1,055,009)</u>	<u>(2,128,588)</u>
Fund Balance EOY	<u>\$1,966,913</u>	<u>\$5,116,780</u>	<u>\$ 359,933</u>	<u>\$ 150,355</u>	<u>\$ 106,495</u>	<u>\$106,495</u>



\*\*\* To date, Scott County has NOT withdrawn any money from other counties. All transfers have been funded with the 2015 State Equalization dollars passed to the Region.

# FY 18 Changes to Other Funds

- Debt Service Fund:

	Debt Service	Paid by General Tax Levy
Solid Waste Recycling	\$ 563,632	\$ 0
Emergency Equipment	\$ 885,000	\$ 0
PSA Lease – 2012	\$ 295,518	\$ 295,518
PSA Lease – 2013	<u>\$1,645,800</u>	<u>\$1,645,800</u>
Total	\$3,389,950	\$1,941,318



# FY18 Changes to Other Funds

- Rural Services Fund: Library budget increased by \$7,700. The transfer to Secondary Roads Fund has increased \$98,000 due to the formula tied to assessed valuation. Corresponding County General Fund formula increase is \$106,100.
  - 75% of revenue potential
- Secondary Roads: Additional roadway construction and maintenance projects are scheduled due to the increase in motor fuel tax.



# Board Strategic Plan addressed in Operating and Capital Budgets

## Extend Our Resources

### ➤ Capital

- Implementation of Space Study Recommendations
- Buildings and Grounds – Care and Keep
- Conservation investment
- Electronic Content Management

### ➤ Assessment of General Revenues- Fine Collection, LOST, Interest, Grant Funding, Gaming

### ➤ Staffing – Wages / Benefits / Self Insurance Fund



# Board Strategic Plan addressed in Operating and Capital Budgets

## Improve Communication

- FY17 / 18 funding for Board of Supervisors update to Strategic Plan 2017-2020
- Roadside Vegetation Management



# Board Strategic Plan addressed in Operating and Capital Budgets

## Foster Healthy Communities

- FY17 / 18 MH/DD Regional Budget

  - Implementation of Year 2 - Crisis stabilization through contract with Robert Young

- Lead Abatement Project



# Highlight Summary

- Property Tax Rates remain at \$5.82 Urban Rate and move down to \$8.77 Rural Rate
- County budgeted funds declines 1.3% to \$78,466,726
- Capital budget fully funded without borrowing
- Stable, conservative budget due to execution of levy stabilization budget plan





# Budget Calendar

<u>Meeting Type</u>	<u>Topic</u>	<u>Date</u>
Work Session	Operations	Tuesday February 7, 2017
Work Session	Capital	Tuesday February 14, 2017
Work Session	Wrap-up	Tuesday February 21, 2017
Public Hearing	Hearing	Thursday February 23, 2017
Budget Adoption	Adoption	Thursday February 23, 2017 or March 9, 2016



# Thank You

- Departments
- Budget Analysts
- Administrative Staff

